

1.

# NORTH DUFFERIN COMMUNITY CENTRE BOARD OF MANAGEMENT AGENDA - ELECTRONIC MEETING ZOOM MONDAY, OCTOBER 25, 2021 – 7:00 P.M.



Join Zoom Meeting

https://us02web.zoom.us/j/82123612148?pwd=d1VHeURHazBJYVpiTmtYYXRMS21CUT09

Meeting ID: 821 2361 2148
Passcode: 931506
One tap mobile
+16475580588,,82123612148#,,,,\*931506# Canada
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+1 647 558 0588 Canada

+1 778 907 2071 Canada

+1 204 272 7920 Canada

+1 438 809 7799 Canada

+1 587 328 1099 Canada

+1 647 374 4685 Canada

Meeting ID: 821 2361 2148

Passcode: 931506

#### **AGENDA**

| 2. | Additions/Deletions/Approval of the Agenda |             |                    |  |  |  |
|----|--|-------------|--------------------|--|--|--|
|    | Moved by                                   | Seconded by | That the Agenda be |  |  |  |

- 3. Declaration of Pecuniary Interest or Conflict of Interest
- **4. Approval of Draft Minutes –** September 8, 2021

approved as circulated/amended. Carried.

- September 30, 2021 - Special Meeting

Moved by \_\_\_\_\_\_Seconded by \_\_\_\_\_\_ the minutes of the North Dufferin Community Centre Board of Management held on September 8, 2021 be approved as circulated. Carried

Moved by \_\_\_\_\_ Seconded by \_\_\_\_\_ the minutes of the North Dufferin Community Centre Board of Management held on September 30, 2021 special meeting be approved as circulated. Carried

- **5.** Business Arising from the Minutes
- 6. Facility Manager's Report

Call to order by Chair

| 7.        | General Business |              |  |  |  |  |  |  |
|-----------|------------------|--------------|--|--|--|--|--|--|
|           | 1. Financial     |              |  |  |  |  |  |  |
|           |                  | 1.           | Accounts Payable   |  |  |  |  |  |
|           | Move             | d by _       | Seconded by the accounts in of \$2,621.42 be received as presented. Carried. |  |  |  |  |  |
|           | the a            | mount        | of \$2,621.42 be received as presented. Carried.                             |  |  |  |  |  |
|           |                  |              | A/R update   |  |  |  |  |  |
|           |                  | 3.           | 5 1  |  |  |  |  |  |
|           |                  | 4.           | 5  |  |  |  |  |  |
|           |                  | 5.           | NDCC Park Repairs  |  |  |  |  |  |
|           | 2.               |              | n from Mansfield Park Advisory Committee to NDCC Board regarding             |  |  |  |  |  |
|           |                  |              | ricity at the Ball Diamond   |  |  |  |  |  |
|           | 3.               |              | ished Business   |  |  |  |  |  |
|           |                  | 1.           | In-person meeting protocol update & WDGPH update                             |  |  |  |  |  |
|           |                  | 2.           | NDCC COVID Safety Guidelines to be updated                                   |  |  |  |  |  |
|           |                  | 3.           | •  |  |  |  |  |  |
|           |                  | 4.           | Draft NDCC Agreement 2021 with tracked changes                               |  |  |  |  |  |
| 8.        | Info             | rmatio       | on   |  |  |  |  |  |
| <b>O.</b> | 1.               |              | ort from Heather Boston, Treasurer, regarding NDCC                           |  |  |  |  |  |
|           |                  |              | itectural/Engineering for Design   |  |  |  |  |  |
|           | 2.               |              | on from Mulmur Council regarding NDCC Joint Recreation Agreement             |  |  |  |  |  |
|           |                  |              |  |  |  |  |  |  |
| 9.        | Noti             | ice of I     | Motion   |  |  |  |  |  |
| 10.       | Con              | firmat       | ion Motion   |  |  |  |  |  |
|           | <b>Move</b>      | ed by _      | Seconded by that all actions of  |  |  |  |  |  |
|           | the I            | <b>Membe</b> | rs and Officers of the NDCC Board of Management with respect to every        |  |  |  |  |  |
|           |                  |              | ressed and/or adopted by the Board on the above noted date are hereby        |  |  |  |  |  |
|           |                  |              | tified and confirmed; and each motion, resolution and other actions taken    |  |  |  |  |  |
|           |                  |              | ard Members and Officers at the meeting held on the above date are           |  |  |  |  |  |
|           | here             | by ado       | pted, ratified and confirmed. Carried  |  |  |  |  |  |
| 11.       | Adio             | ournm        | ent and Date of Next Meeting — Wednesday November 10, 2021 -                 |  |  |  |  |  |
|           | 7:00             | p.m.         |  |  |  |  |  |  |
|           | Move             | ed by        | Seconded by that we NDCC Board of Management meeting at: p.m. to meet again  |  |  |  |  |  |
|           |                  |              |  |  |  |  |  |  |
|           |                  |              | November 10, 2021 at 7:00 p.m. or at the call of the Chair.                  |  |  |  |  |  |
|           | <u>Carri</u>     | ed.          |  |  |  |  |  |  |





#### REPORT TO NDCC BOARD OF MANAGEMENT

TO:

Chair Tupling and Members of the Board

FROM:

James Woods, Arena Manager

DATE:

Oct 7/ 2021

**SUBJECT:** 

Facility Manager's Report

#### **PURPOSE**

The purpose of this report to is update the NDCC Board of Management with any concerns/issues with the Arena and to report completed projects since the last meeting and goals to be completed for the next meeting.

#### **BACKGROUND & DISCUSSION**

#### Arena Maintenance:

- Roof leak in Norduff room I checked Norduff room for water leak dry as a bone. I have removed the ceiling tile to see what the problem is. \After removing the tile and insulation only to come across complete coverage of the joices.
   Enertec Contracting were the were the installers of the roof. (Feb 8, 2011). I have spoken to them to arrange a meeting for them to inspect and advise.
- 2. Bird Fuels- have completed TSSA Regulations 10 year Inspection on 2 oil burner heating units, 1 hotwater heater&

I Air to Air Exchange unit. They are to return to finish the Air to Air exchange unit.

- **3.New Brine Pump** Because we waited to get approval. Barry from Carmichaels recommends that we do the work in the spring when we are done are hockey season.
- 4. Water leak on PAC condenser inspected by Carmichaels waiting on a time to do the work.
- 5. Barry from Carmichaels completed the Start up of Compressors and Dehumidifiers and made notes for the new Prime pump and orderd 2 new couplings for the old prime pump.
- 6 .Started Making Ice.I Have Booked Canadian Ice Rinks for Tuesday Oct 12 to white wash the ice service and come back the next day to paint the lines.
- 7. Bluewater Fire and Safety have completed there annual inspection of the North Dufferin Community Centre.
  - 8. Called Imperial coffee to service the coffee maker in the Canteen.

#### **Grounds Maintenance:**

- 1. **Grass cutting** The grass will be cut for the last time at the cemetery and the Arena, weather permitting. Looking for a place to Store the Lawn equipment for the winter.
- 2. **Monumente at Cenotaph** Waiting for the quote from Shelburne Monuments to install a new base and additional names on the plaque.

# 6 OCT 2 5 2021

- 3. Ball Diamond and Play Ground continue to montitor for weeds
- 4. Called APE the installer of the playground equipment at the Arena sent Pictures and complete a service report of our needs of repairs.

#### Other

- 1. Covid 19 policy-I have contacted 3 companies and waiting on quotes to run security at the N.D.C.C.
- 2. Called All our rentals and informed them of our policy re renting our facility.
- 3.Lap top for use at home (I have been using my wifes laptop) and I have to repair her laptop)

#### **FINANCIAL CONSIDERATIONS**

- 1. New brine pump to be replaced in the Spring when we are done our Hockey season.
- 2. Water leak on PAC condenser waiting on date for insulation.

RECOMMENDATION-The Board approves to purchase a new laptop for the N.D.C.C.

<u>James Woods</u> James Woods, Arena Manager

3:57PM

Accounts Payable

September AP Listing

Vendor 000000 Through 999999

Invoice Entry Date 2021-09-02 to 2021-10-01 Paid Invoices Cheque Date 2021-09-02 to 2021-10-01

| Vendor                         | Invoice        | Invoice                        |               | Invoice      | Entry      |          |
|--------------------------------|----------------|--------------------------------|---------------|--------------|------------|----------|
| Number Name                    | Number         | Desc                           | Chq Nbr       | Date         | Date       | Amount   |
| 000023 COUNTY OF DUFFERIN      | IN00000073047  | FIRST AID TRAINING JWOODS      | 000526        | 2021-08-31   | 2021-09-09 | 111.94   |
|                                |                | 01-2000-7015 FIF               | RST AID TRAIN | VING JWOO    | DS         | 111.94   |
| 000023 COUNTY OF DUFFERIN      | IN00000007321  | PEDI DEFIBRILLATOR PADS        | 000526        | 2021-09-15   | 2021-09-22 | 107.35   |
|                                |                |                                | DI DEFIBRILL  | ATOR PADS    | 3          | 107.35   |
|                                |                |                                |               | Ver          | ndor Total | 219.29   |
| 000057 DILLMAN SANITATION LTD. | 15494          | AUG23-SEP23 TOILET             | 000522        | 2021-08-23   | 2021-09-09 | 155,00   |
|                                |                |                                | IG23-SEP23 T  | OILET BALL   | PARK       | 155.00   |
| 000057 DILLMAN SANITATION LTD. | 15571          | SEPT23-OCT23 TOILET RENTAL     | 000527        | 2021-09-22   | 2021-09-22 | 155.00   |
|                                |                |                                | PT23-OCT23    | TOILET REN   | ITAL       | 155.00   |
|                                |                |                                |               | Ver          | ndor Total | 310.00   |
| 000043 HUMAN RESPONSE          | 1502CR         | 2020 ALARM REFUND              | 000523        | 2021-09-01   | 2021-09-09 | -298.32  |
| GOOD-S TISHWAT RESI SHOE       | ,00            |                                | 20 ALARM RE   | FUND         |            | -298.32  |
| 000043 HUMAN RESPONSE          | 1896           | 2021 ALARM MONITORIN           |               |              | 2021-09-09 | 339.00   |
| 000043 Homelt Real Office      | 1000           |                                | 21 ALARM MO   | NITORING     |            | 339.00   |
|                                |                |                                |               | Ver          | ndor Total | 40.68    |
| ANALIS LIMBRO ONE              | SEPT 14 2021   | SEPT BLDG HYDRO                | 000000        | 2021-09-14   | 2021-09-22 | 243.54   |
| 000016 HYDRO ONE               | 3EP1 14 2021   | <del></del>                    | PT BLDG HY    |              | 2021 99 11 | 243.54   |
| CORRECT LIVERS ONE             | AUG 24 2021    | AUG ICE PLANT HYDRO            |               | 2021-08-24   | 2021-09-09 | 497.46   |
| 000016 HYDRO ONE               | AUG 24 2021    | •                              | IG ICE PLANT  |              | 2021 00 00 | 497.46   |
|                                |                | 01-2000 F200 F10               |               |              | ndor Total | 741.00   |
|                                |                | 0. 5441110 011001150           | 000504        | 2024 00 07   | 2024 00 00 | 117.45   |
| 000004 MCDONALD HOME HARDW     | AR 103783      | CLEANING SUPPLIES,<br>COUPLERS | 000524        | 2021-09-07   | 2021-09-09 |          |
|                                |                | 01-2000-7220 CL                | EANING SUPI   | PLIES, COU   | PLERS      | 117.45   |
| 000006 TELIZON INC             | 03500420210913 | ACCT #35004 - ARENA            | 000171        | 2021-09-13   | 2021-09-22 | 68.43    |
|                                |                | SEPT<br>01-2000-7110 AC        | CT #35004 - A | RENA SEP     | г          | 68,43    |
|                                |                |                                |               |              |            | 284.76   |
| 000013 WAYNE BIRD FUELS        | 664165         | HVAC SERVICE                   |               | 2021-09-17   | 2021-09-22 | 284.76   |
|                                |                | 01-2000-7220 HV                | AC SERVICE    |              |            | 204,70   |
|                                |                |                                |               | Unpak        | i Invoices | 243.54   |
|                                |                |                                |               | •            | d Invoices | 2,377.88 |
|                                |                |                                |               | Invo         | ices Total | 2,621.42 |
|                                |                |                                | Selec         | ted G/L Acco | ount Total | 2,621.42 |
|                                |                |                                |               |              |            |          |

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#### North Dufferin Community Centre Board Of Management

2021-10-01 4:01PM

General Ledger
Annual Department Budget vs. Actual Comparison Report
Fiscal Year Ending: DEC 31,2021 - From Period 1 To Period 10 Ending OCT 31,2021

| Account                      | Description                       | Previou<br>Actual | s Year Total<br>Budget | Current \ Actual | Year To Date<br>Budget | Budget Remainin | g Total Budge |
|------------------------------|-----------------------------------|-------------------|------------------------|------------------|------------------------|-----------------|---------------|
| und: 01 OPEF                 | RATING FUND                       |                   |                        |                  |                        |                 |               |
| Category: 2???               | 18.4                              |                   |                        |                  |                        |                 |               |
| 2000 INCO                    | ME STATEMENT                      |                   |                        |                  |                        |                 |               |
| Revent                       | ue                                |                   |                        |                  |                        |                 |               |
| 01-2000-4000                 | MULMUR GRANT                      | 54,410.44         | 54,410,66              | 53,348.56        | 53,348,56              | 0.00            | 53,348.5      |
| 01-2000-4010                 | MELANCTHON GRANT                  | 54,410.44         | 54,410,66              | 53,348.56        | 53,348.56              | 0.00            | 53,348.5      |
| 01-2000-4015                 | GRANT REVENUE                     | 0.00              | 0.00                   | 0.00             | 0.00                   | 0.00            | 0.0           |
| 01-2000-4020                 | DONATION REVENUE                  | 0.00              | 0.00                   | 0.00             | 0.00                   | 0.00            | 0,0           |
| 01-2000-4030                 | FUNDRAISING REVENUE               | 0.00              | 0.00                   | 0.00             | 0.00                   | 0.00            | 0.0           |
| 01-2000-4100                 | MINOR RATE ICE RENTAL REVEN       | 46,708.48         | 54,000.00              | 14,885.12        | 20,400.00              | 15,714.88       | 30,600.0      |
| 01-2000-4110                 | ICE RENTAL REVENUE (PRIME)        | 41,956.38         | 51,000.00              | 19,347.65        | 19,720.00              | 10,232,35       | 29,580.0      |
| 01-2000-4115                 | ICE RENTAL REVENUE (NON-PRIM      | 1,736.28          | 500.00                 | 1,832,74         | 510.00                 | (1,322,74)      | 510.0         |
| 01-2000-4120                 | NON-RESIDENT USER FEES            | 4,215.30          | 3,250.00               | 722.77           | 0.00                   | (722,77)        | 0.0           |
| 01-2000-4200                 | BOOTH RENTAL REVENUE              | 1,173.52          | 2,100.00               | 0.00             | 1,333.32               | 2,000.00        | 2,000.        |
| 01-2000-4210                 | HALL RENTAL REVENUE               | 0.00              | 4,000.00               | 0.00             | 666,68                 | 1,000.00        | 1,000.        |
| 01-2000-4220                 | FLOOR RENTAL REVENUE              | 0.00              | 0.00                   | 0.00             | 0.00                   | 0.00            | 0             |
| 01-2000-4230                 | SIGN RENTAL REVENUE               | 4,250.00          | 3,800.00               | 3,400.00         | 3,580.00               | 180.00          | 3,580         |
| 01-2000-4240                 | VENDING MACHINE REVENUE           | 0.00              | 0.00                   | 0,00             | 0.00                   | 0.00            | 0.            |
| 01-2000-4300                 | PENALTIES & INTEREST              | 901.70            | 850.00                 | 505.86           | 708.34                 | 344.14          | 850           |
| 01-2000-4500                 | PR YR SURPLUS/DEFICIT             | (5,860.31)        | (5,860.31)             | 0.00             | 0,00                   | 33,947.44       | 33,947.       |
| Total F                      | Revenue                           | 203,902.23        | 222,461.01             | 147,391.26       | 153,615.46             | 61,373.30       | 208,764       |
| Expens                       | ie.                               |                   |                        |                  |                        |                 |               |
| 01-2000-7000                 | WAGES                             | 58,971.93         | 70,000.00              | 45,277.30        | 58,000.00              | 26,722.70       | 72,000.       |
| 01-2000-7005                 | BENEFITS-EI/CPP/WSIB/EHT          | 5,181,65          | 5,600.00               | 3,895.18         | 4,511.12               | 1,704.82        | 5,600.        |
| 01-2000-7010                 | BENEFITS-OMERS                    | 4,569.22          | 4,950.00               | 4,034.52         | 4,378.34               |                 | 5,254         |
| 01-2000-7012                 | MILEAGE                           | 303.91            | 300.00                 | 43.57            | 250.00                 | 256.43          | 300.          |
| 01-2000-7015                 | STAFF TRAINING/DUES, FEES, SL     | 185.44            | 1,000.00               | 276.94           | 1,000.00               | 723.06          | 1,000.        |
| 01-2000-7100                 | OFFICE/COMPUTER SUPPLIES          | 1,888.59          | 2,000.00               | 2,067.33         | 2,000.00               | (67.33)         | 2,000         |
| 01-2000-7110                 | COMMUNICATION                     | 876.54            | 2,000.00               | 1,596.66         | 1,666.66               | 403.34          | 2,000         |
| 01-2000-7115                 | INSURANCE                         | 15,418.69         | 13,300.00              | 17,191.04        | 16,000.00              |                 | 16,000.       |
| 01-2000-7120                 | HEALTH & SAFETY                   | 2,540.84          | 2.000.00               | 114.31           | 250.00                 | 2,385.69        | 2,500         |
| 01-2000-7125                 | PROF FEES - AUDIT                 | 600.00            | 611.01                 | 589.44           | 610.56                 | 21.12           | 610.          |
| 01-2000-7120                 | PROF FEES - WATER TESTING         | 258.50            | 400.00                 | 161.00           | 300.00                 | 239.00          | 400.          |
| 01-2000-7150                 | BANK CHARGES                      | 1,370.47          | 500.00                 | 801.25           | 1,000.00               | 398.75          | 1,200.        |
| 01-2000-7130                 | HYDRO                             | 28,532.14         | 50,000.00              | 21,227.77        | 30,000.00              |                 | 40,000.       |
| 01-2000-7200                 | FURNACE FUEL/ PROPANÉ             | 9,750.40          | 15,000.00              | 7,941.60         | 7,500.00               |                 | 10,000.       |
| 01-2000-7210                 | BLDG & GROUNDS MAINTENANCI        | 27,462.60         | 18,500.00              | 6,570.98         | 14,800.00              |                 | 20,000        |
| 01-2000-7220                 | BOOTH MAINTENANCE                 | 371.80            | 3,300.00               | 798.98           | 400.00                 |                 | 400.          |
|                              | ICE PLANT/MACH MAINTENANCE        | 11,147.41         | 18,000.00              | 10,179.57        | 8,400.00               |                 | 12,000.       |
| D1-2000-7240<br>D1-2000-7300 | FUNDRAISING EXPENSE               | 0.00              | 0.00                   | 0.00             | 0.00                   |                 | 0.            |
|                              |                                   | 524.66            | 0.00                   | 0.00             | 0.00                   |                 | 0.            |
| 01-2000-7400                 | BAD DEBT                          | 0.00              | 0.00                   | 0.00             | 0.00                   | 0.00            | 0.            |
| 01-2000-7450                 | TSFR TO CAPITAL RESERVES          | 0.00              | 15,000.00              | 10,700.00        | 17,500.00              | 6,800.00        | 17,500.       |
| 01-2000-7500<br>01-2000-7800 | CAPITAL PURCHASES AMORTIZATION    | 1,560,40          | 0.00                   | 0.00             | 0.00                   | •               | 0.            |
|                              | Expense                           | 171,515.19        | 222,461.01             | 133,467.44       | 168,566.68             |                 | 208,764       |
|                              |                                   | 32,387.04         | 0.00                   | 13,923.82        | (14,951.22)            |                 | 0.            |
| Dept Excess                  | Revenue Over (Under) Expenditures | JE1301-04         | 0.00                   | 10,020.02        | (17,001.22)            | (10,020,02)     | 0,1           |

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2021.08.16 8.0 9759

#### North Dufferin Community Centre Board Of Management

2021-10-01 4:01PM

General Ledger

Annual Department Budget vs. Actual Comparison Report
Fiscal Year Ending: DEC 31,2021 - From Period 1 To Period 10 Ending OCT 31,2021

|  | Previou    | s Year Total | Current '  | Year To Date |                  |              |
|--|------------|--------------|------------|--------------|------------------|--------------|
| Account Description                              | Actual     | Budget       | Actual     | Budget       | Budget Remaining | Total Budget |
| REPORT SUMMARY                                   |            |              |            |              |                  |              |
| 01-2000 INCOME STATEMENT                         | 203,902.23 | 222,461.01   | 147,391.26 | 153,615.46   | 61,373.30        | 208,764.56   |
| Fund 01 Total Revenue                            | 203,902.23 | 222,461.01   | 147,391.26 | 153,615.46   | 61,373,30        | 208,764.56   |
| 01-2000 INCOME STATEMENT                         | 171,515.19 | 222,461.01   | 133,467.44 | 168,566.68   | 75,297,12        | 208,764,56   |
| Fund 01 Total Expenditure                        | 171,515.19 | 222,461.01   | 133,467.44 | 168,566.68   | 75,297.12        | 208,764.56   |
| Fund 01 Excess Revenue Over (Under) Expenditures | 32,387.04  | 0.00         | 13,923.82  | (14,951.22)  | (13,923 82)      | 0,00         |
| Report Total Revenue                             | 203,902.23 | 222,461.01   | 147,391.26 | 153,615.46   | 61,373.30        | 208,764.56   |
| Report Total Expenditure                         | 171,515.19 | 222,461.01   | 133,467.44 | 168,566 68   | 75,297.12        | 208,764.56   |
| Report Excess Revenue Over (Under) Expenditures  | 32,387.04  | 0,00         | 13,923.82  | (14,951.22)  | (13,923.82)      | 0.00         |

### **NDCC Board of Management**

2022 Budget

| updated Oct 6, 2021 |                                 | 2020             | 2020    | 2021    | 2021    | DRAFT<br>2022 | Budget   |  |
|---------------------|---------------------------------|------------------|---------|---------|---------|---------------|----------|--|
| Account             | Description                     | Actual           | Budget  | Actual  | Budget  | Budget        | Variance | Comments   |
| REVENUES            |                                 |                  |         |         |         | 1             | 6        |  |
| 01-2000-4000        | MULMUR GRANT                    | 54,410           | 54,410  | 53,349  | 53,349  | 61,493        | 8,144    | -1.95%   |
| 01-2000-4010        | MELANCTHON GRANT                | 54,410           | 54,410  | 53,349  | 53,349  | 61,493        | 8,144    | -1.95%   |
| 01-2000-4020        | DONATION REVENUE                |                  |         |         |         | A             | 0        |  |
| 01-2000-4030        | FUNDRAISING REVENUE             | Laurence - voice |         |         | -       |               | . 0      | 111  |
| 01-2000-4100        | MINOR RATE RENTAL REVENUE       | 46,708           | 54,000  | 14,885  | 30,600  | 47,642        | 17,042   | Is this reasonable?  |
| 01-2000-4110        | ICE RENTAL REVENUE (PRIME)      | 41,956           | 51,000  | 19,348  | 29,580  | 42,459        | 12,879   | Is this reasonable?  |
| 01-2000-4115        | ICE RENTAL REVENUE (NON-PRIME)  | 1,736            | 500     | 1,833   | 510     | 1,500         | 990      | ]  |
| 01-2000-4120        | NON-RESIDENT USER FEES          | 4,215            | 3,250   | 723     |         |               | 0        | 1  |
| 01-2000-4200        | BOOTH RENTAL REVENUE            | 1,174            | 2,100   |         | 2,000   | 1,100         | (900)    | 1  |
|                     | HALL RENTAL REVENUE             |                  | 4,000   |         | 1,000   |               | (1,000)  | Unpredictable due to<br>COVID  |
| 01-2000-4220        | FLOOR RENTAL REVENUE            |                  | - I     |         |         |               | 0        |  |
| 01-2000-4230        | SIGN RENTAL REVENUE             | 4,250            | 3,800   | 3,400   | 3,580   | 3,400         | (180)    |  |
| 01-2000-4240        | VENDING MACHINE REVENUE         | - 23             |         | 0 10    |         |               | 0        | <u> </u>   |
| 01-2000-4300        | PENALTIES & INTEREST            | 902              | 850     | 506     | 850     | 700           |          | less due to lower rentals  |
| 01-2000-4500        | PRIOR YEAR SURPLUS/(DEFICIT)    | (5,860)          | (5,860) | 0       | 33,947  | 13,824        | (20,123) |  |
|                     | TOTAL REVENUE                   | 203,902          | 222,461 | 147,391 | 208,765 | 233,611       | 24,846   |  |
| EXPENSES            |                                 |                  |         |         |         |               | 0        |  |
| 01-2000-7000        | WAGES                           | 58,972           | 70,000  | 45,277  | 72,000  | 72,000        | 0        |  |
| 01-2000-7005        | BENEFITS-EI/CPP/WSIB/EHT        | 5,182            | 5,600   | 3,895   | 5,600   | 5,700         | 100      |  |
| 01-2000-7010        | BENEFITS-OMERS                  | 4,569            | 4,950   | 4,035   | 5,254   | 5,300         | 46       |  |
| 01-2000-7012        | MILEAGE                         | 304              | 300     | 44      | 300     | 300           | 0        |  |
| 01-2000-7015        | STAFF TRAINING/DUES, FEES, SUB. | 185              | 1,000   | 277     | 1,000   | 1,000         | 0        |  |
| 01-2000-7100        | OFFICE/COMPUTER SUPPLIES        | 1,889            | 2,000   | 2,067   | 2,000   | 2,100         | 100      | _  |
| 01-2000-7110        | COMMUNICATION                   | 877              | 2,000   | 1,597   | 2,000   | 2,000         | 0_       |  |
| 01-2000-7115        | INSURANCE                       | 15,419           | 13,300  | 17,191  | 16,000  | 18,000        | 2,000    | 1  |
| 01-2000-7120        | HEALTH & SAFETY                 | 2,541            | 2,000   | 114     | 2,500   | 22,500        | 20,000   | Costs for Security   |
| 01-2000-7125        | PROF FEES - AUDIT               | 600              | 611     | 589     | 611     | 611           | 0        | _  |
| 01-2000-7130        | PROF FEES - WATER TESTING       | 259              | 400     | 161     | 400     | 400           | 0        |  |
| 01-2000-7150        | BANK CHARGES                    | 1,370            | 500     | 901     | 1,200   | 1,200         | 0        |  |
| 01-2000-7200        | HYDRO                           | 28,532           | 50,000  | 21,228  | 40,000  | 45,000        | 5,000    | Low in 2020 due to COVID   |
| 01-2000-7210        | FURNACE FUEL/ZAMB PROPANE       | 9,750            | 15,000  | 7,942   | 10,000  | 10,000        | 0        | incl: water heater propane   |
|                     | BLDG/GROUNDS MAINTENANCE        | 27,463           | 18,500  | 6,571   | 20,000  | 14,000        |          | Decrease in grass cutting by<br>\$6,480, Snow Removal<br>\$1,500 in 2020, add'l<br>mower fuel & Mtn. |
| 01-2000-7230        | BOOTH MAINTENANCE               | 372              | 3,300   | 799     | 400     | 1,000         | 600      | booth propane  |
| 01-2000-7240        | ICE PLANT/MACH MAINT            | 11,147           | 18,000  | 10,180  | 12,000  | 12,500        | 500      | Ice in/out, calcium, zamboni<br>repairs, blade sharpening  |
| 01-2000-7240        | FUNDRAISING EXPENSE             |                  | 20,000  | -       |         |               | 0        |  |
| 01-2000-7400        | BAD DEBT                        | 525              |         |         | 1-3     |               | 0        | 1  |
| 01-2000-7500        | CAPITAL PURCHASES               |                  | 15,000  | 10,700  | 17,500  | 20,000        |          | Includes costs for bldg<br>assessment and conceptual<br>design                                       |
| 07-2000-1300        | TOTAL EXPENSES                  | 169,955          | 222,461 | 133,567 | 208,765 | 233,611       | 24,846   | 11.90%   |
|                     | Net Income/(Deficit)            | 33,947           | 0       | 13,824  | 0       | 0             |          | and the second second  |

Operating Reserve Continuity
Opening Reserve Balance
Operating Levy Mulmur
Operating Levy Melancthon
Ending Operating Reserve Balance
40,000

GB#7.1.4 OCT 2 5 2021

#### **Donna Funston**

From:

Heather Boston <a href="mailto:hboston@mulmur.ca">hboston@mulmur.ca</a>

Sent:

Wednesday, October 13, 2021 11:43 AM

To: Subject: Donna Funston FW: NDCC park

Subject: Attachments:

NDCC Park Repairs.docx

Hi Donna,

Could the Board perhaps address these issues at the playground? It's in need of some repairs. I can talk about it when we are going over the budget. I'll share my screen or you could share yours since I'm not the host or cohost. I've put it into an attachment for tonight for you to share it with screen sharing in Zoom. If you make me a cohost I'll share it.

Thanks!!

#### Heather Boston, CPA, CA, CGA, BComm | Treasurer

Township of Mulmur | 758070 2nd Line E Mulmur, ON L9V 0G8 | <u>www.mulmur.ca</u> Phone 705-466-3341 ext. 233 | Fax 705-466-2922 | <u>hboston@mulmur.ca</u>

Join our email list to receive important information and keep up to date on the latest Township news.

Bottom two blue steppers are cracked. Metal needs painting. Flag needs replacing. Bench needs to be repaired.















Sent from my iPhone

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#### **Donna Funston**

From:

Roseann Knechtel < rknechtel@mulmur.ca>

Sent:

Thursday, October 7, 2021 8:29 AM

To:

Donna Funston

Subject:

NDCC Board Meeting

Hi Donna,

I am not sure if I have sent this to you or not, so please disregard if this is a duplicate.

At their meeting on September 27, 2021 the Mansfield Parks Advisory Committee discussed the use of the Honeywood Baseball Diamond and passed the following motion.

Members discussed the current upgrades to the Honeywood Ball Diamond and recommended the Ball Diamond be further developed for future use by Mansfield Ball.

#### Moved by Pendleton and Seconded by Hawkins

THAT the Committee recommend the NDCC Board of Management consider running electricity to the Baseball Diamond for use by Mansfield Ball for the 2022 season.

CARRIED.

As Minor Ball requires electricity at the baseball diamond to run the pitching machines, they are requesting that the Board consider installing and supplying electricity at the diamond for the 2022 season. This would allow Mansfield Minor Ball the opportunity to utilize the diamond.

Please let me know if you have any questions.

I look forward to hearing the decision of the Board.

Have a great day,

#### Roseann Knechtel, BA, MMC | Deputy Clerk / Planning Coordinator

Township of Mulmur | 758070 2<sup>nd</sup> Line East | Mulmur, Ontario L9V 0G8 Phone 705-466-3341 ext. 223 | Fax 705-466-2922 | <u>rknechtel@mulmur.ca</u>

Join our email list to receive important information and keep up to date on the latest Township news.

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GB#7. 2 OCT 25 2021



## North Dufferin Community Centre Board of Management



#### IN-PERSON MEETING PROTOCOL DURING COVID-19 PANDEMIC

The following protocols have been implemented for any in-person NDCC Board of Management Meetings during the COVID-19 pandemic. These protocols are subject to revision as Public Health guidance and restrictions evolve.

#### Risk Management

For all in-person Board of Management meetings, the following risk mitigation measures **must** be taken:

#### **Facility Entry**

Entry to the Facility is to be through the Main Doors

#### **Physical Distancing**

- Board Members, Delegates and Members of the Public must maintain a 2m distance between each other
- Seating must be arranged by the Facility Manager to facilitate physical distancing
- Meeting rooms used must be large enough to facilitate physical distancing

#### Masks, Hand Sanitizer, and Disinfection

- Masks must be worn during the meeting
- Before an in-person meeting, all frequently touched surfaces (i.e. doors, hand railings, table, chairs, etc.) must be disinfected, by the Facility Manager prior to the meeting and after the meeting. Please note that bathrooms are closed.
- Hand sanitizer must be used before signing the In-Person Meeting Declaration and upon leaving the meeting

#### Self-screening

- All in-person participants will be directed, in advance of the Board meeting, to selfscreen (please refer to attached Schedule A), and to refrain from attending the meeting if they meet any of the criteria
- All persons attending the in-person meeting will be required to sign the In-Person Meeting Declaration and provide contact information for COVID tracking purposes

#### **Signage**

Signage must be posted at all in-person meetings regarding self-screening, physical distancing, requirement of masks and sanitization requirements

NCT 2 5 2021

#### **Donna Funston**

From:

Chris Beveridge < Christopher. Beveridge @wdgpublichealth.ca>

Sent:

Tuesday, October 5, 2021 9:57 AM

To:

**Donna Funston** 

Subject:

RE: mask wearing at meetings

Hi Donna – it might be best to leave masks on when speaking and provide a microphone/Audio system or have audio technology available to assist those with low hearing.

The other option is to continue having remote meetings over Zoom

Chris

#### **Christopher Beveridge**

Director, Health Protection Wellington-Dufferin-Guelph Public Health 160 Chancellors Way • Guelph, Ontario. N1G 0E1 T: 519-822-2715 | 1-800-265-7293 ext. 4337

E: <a href="mailto:chealth.ca">christopher.beveridge@wdgpublichealth.ca</a>

www.wdgpublichealth.ca

#### **Shelley Nuhn**

**Executive Assistant** 

T: 519-822-2715 | 1-800-265-7293 ext. 4331

E: shelley.nuhn@wdgpublichealth.ca

From: Donna Funston < dfunston@melancthontownship.ca>

Sent: October 5, 2021 9:43 AM

To: Chris Beveridge < Christopher. Beveridge @wdgpublichealth.ca>

Subject: mask wearing at meetings

You don't often get email from dfunston@melancthontownship.ca. Learn why this is important

to do so by the IT Department.

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender's email address and know the contents to be safe. Don't provide your windows username or password unless advised

#### Hi Chris

I am the secretary of the North Dufferin Community Centre in Honeywood and we are currently doing zoom meetings. Our Board would like to go back to in person meetings however, we have a hearing impaired person on the board that cannot hear people wearing masks. He is requesting we revise our in person meeting policy to allow the person speaking to lower their mask. I am aware masks must be worn indoors at all times unless eating or drinking but when speaking can masks be lowered? I am not sure if other members of the board are comfortable with lowering their mask which may also pose a problem. Could you please advise me from the public health unit side the safest way to handle this situation.

Thanks, Donna

> GB# 7.3.1 OCT 2.5 2021

Donna Funston | Administration and Finance Assistant | Township of Melancthon |

dfunston@melancthontownship.ca| PH: 519-925-5525 ext 103 | FX: 519-925-1110 | www.melancthontownship.ca |

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## North Dufferin Community Centre CORONA-VIRUS (COVID-19) SAFETY GUIDELINES (APPROVED) v1.2

All COVID mitigation and prevention requirements of the Federal and Provincial governments and of the WDGPH must be followed at all times by all persons.

#### **FACILITY**

- . Masks to be worn at all times by staff and patrons
- Social distance is to be maintained throughout the arena
- Arena marked off with designated entrance and exit ways
- Waiver and health attestation required for all participants and spectators
- Fourteen-day quarantine or negative Covid test result within 72 hours for any person entering building travelling from high-risk locations
- Facility to maintain name and phone number/email in building for tracing purposes
- Entrance for players allowed 10 minutes prior to start of game players must arrive dressed
- Entrance and exit ways along with one-way signage must be adhered to at all times
- · Facility bathrooms are limited to two people at a time -signage posted
- No more than 25 players to the surface
- · Water fountains used as refill stations only
- Game benches marked with 1.5 hockey sticks (2m) social distancing; additional seating marked with 1.5 hockey sticks (2m) social distancing extended on the sides of game benches

#### **SPECTATORS**

- Entrance for spectators allowed 5 minutes prior to start of game
- · Spectators MUST show vaccine passport before entering the building
- No spectators allowed for games played by individuals 21 or over
- Building not to exceed 40% capacity to include staff, players, coaches, officials and spectators
- Spectators to leave building immediately at the end of the game no loitering in stands or lobby
- No loitering or gatherings in parking lot except for players and coaches 10 minutes prior to ice time

OCT 25 2021

#### **PLAYERS/COACHES**

- Encourage players not feeling well to stay home and seek proper treatment
- Player's arriving to game with symptoms of COVID are instructed to return home
- Regular health checks for players throughout season
- Masks to be worn by players and coaches at all times while on the bench and throughout facility
- 6 ft distance between players on the bench please use additional seating outside of your bench and have your shift changes prepared
- · Limit the number of coaches on the bench
- No 'checking style' game play, include no scrum play in front of goalie or along boards
- · Face shields are not considered an alternative to face masks at this time
- Only one player allowed in the penalty box at a time, if a team has a second penalty player is to take it on the hench
- No sharing of water bottles; each player should have their own fountains used as refill stations only
- No sharing of equipment
- No handshake, fist pumps, elbow pumps or any sportsmanship display at the end of the game
- At the end of the game players should be out of the building within 10 minutes
- Notify facility if any player or spectator that attended the facility tests positive with COVID while maintaining discretion

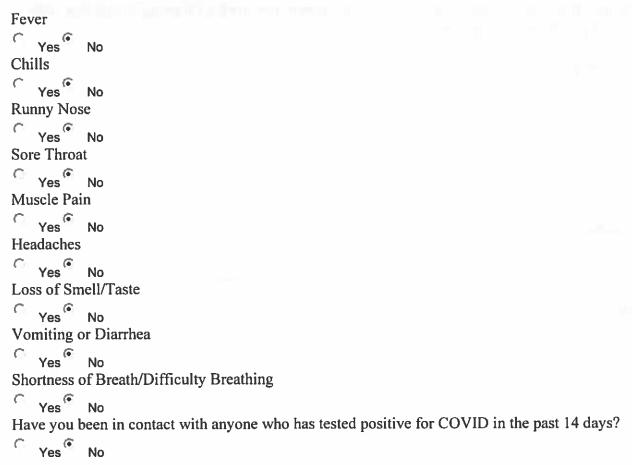
## CORONA-VIRUS (COVID-19) WAIVER OF LIABILITY

By signing this agreement, I acknowledge the contagious nature of COVID-19 and voluntarily assume the risk that I may be exposed to or infected by COVID-19 by participating in activities at the North Dufferin Community Centre (hereafter NDCC).

I voluntarily agree to assume all of the foregoing risks and accept sole responsibility for any injury to myself, including, but not limited to, personal injury, disability, death, illness, damage, loss, claim, liability or expense, of any kind, that I may experience or incur in connection with my attendance or participation during or after events at NDCC ("Claims").

On my behalf, I hereby release, covenant not to sue, discharge, and hold harmless NDCC, their employees, agents, representatives, or and from the Claims, including all liabilities, claims, actions, damages, costs, or expenses of any kind arising out of relating thereto. I understand and agree that this release includes any Claims based on the actions, omissions, or negligence of NDCC, their employees, agents, and representatives, whether a COVID-19 infection occurs before, during or after participation in NDCC activities.

#### HAVE YOU EXPERIENCED ANY OF THE FOLLOWING?



## RELEASE OF LIABILITY

| p.os  |
|---|
| I CERTIFY THAT I HAVE REVIEWED THIS DOCUMENT, AND I FULLY UNDERSTAND ITS CONTENT, AM AWARE THAT THIS RELEASES LIABILITY AND I SIGN IT OF FREE WILL (required) |
| I HAVE REVIEWED AND AGREE TO THE NDCC SAFETY GUIDELINES (required)  |
| I SWEAR THAT MY ANSWERS PROVIDED ABOVE ARE 100% ACCURATE (required)   |
| Name of program/associated with? (required)   |
|   |
| Email   |
| You only need to enter your email address if you want a copy of this document sent to you.  |
| Phone required  |
| We are required to collect your contact information for <b>contact tracing purposes</b> . We will not use for soliciting purposes.                            |
| Name required   |
|   |
| 18 years of age or older?   |
| Yes No  |
| Parent's Signature  |
|   |
| Date//  |



Township of Mulmur 758070 2<sup>nd</sup> Line E, Mulmur ON L9V 0G8 www.mulmur.ca

FOR IMMEDIATE RELEASE

## Provincial Proof of Vaccination Effective September 22<sup>nd</sup>

MULMUR, ON September 22, 2021. The provincial <u>Requirement for Proof of Vaccination in Certain Settings</u>, came into effect Wednesday, September 22, 2021.

Mulmur continues to take direction from the <u>Wellington Dufferin-Guelph Public Health</u> and work with all levels of government to ensure the safety and well-being of our community. Beginning September 22, 2021, this will include showing digital or printed proof of full vaccination at least 14 days prior, along with an identifying document showing your name and date of birth or providing confirmation of a medical exemption before entering certain facilities.

Your kindness and patience are appreciated as we work together through this latest change in pandemic protocols. Mulmur's goal is to abide by the Provincial regulations and keep everyone as safe as possible.

For more information, please contact:

Tracey Atkinson CAO, Mulmur Township 705 466 3341 ext. 222 tatkinson@mulmur.ca

758070 2<sup>nd</sup> Line E • Mulmur, Ontario L9V 0G8 T: 705.466.3341 F: 705.466.2922

www.mulmur.ca

OCT 2.5 2021

#### AGREEMENT AS OF

BETWEEN:

## THE CORPORATION OF THE TOWNSHIP OF MULMUR, hereinafter referred to as "Mulmur"

-and-

## THE CORPORATION OF THE TOWNSHIP OF MELANCTHON, hereinafter referred to as "Melancthon"

This Agreement witnesseth that, in consideration of the mutual covenants and conditions herein contained, Mulmur and Melancthon agree to the following:

- Mulmur is the owner of the lands identified as Con 3 W E PT Lot 25, RP 7R-4424 Part 3, on which the facility known as the North Dufferin Community Centre ("NDCC") is located. The NDCC includes all land, buildings, improvements, equipment and chattels pertaining to its operations.
- 2. Mulmur Township shall continue to be the sole owner of the NDCC.
- 3. The NDCC shall be operated in compliance with the provisions of the *Municipal Act*, 2001, SO 2001, c 25, and any applicable regulations, as amended from time to time.
- 4. The NDCC shall be managed by a joint municipal service board of the Townships of Mulmur and Melancthon, constituted by this agreement pursuant to s. 202 of the Municipal Act, 2001. The said joint municipal service board shall be known as the NDCC Board of Management ("Board"), which shall have all the powers given by the Municipal Act, 2001, and those given by this Agreement.
- 5. The Board shall have eight (8) members, all of whom have voting rights. The Board shall be comprised of one (1) member of Council from each of Mulmur and Melancthon, two (2) community members from each of Mulmur and Melancthon, and two (2) other community members-at-large. The Board shall recommend nominated candidates, drawn from community applicants to the parties. The Board members shall be appointed by both parties by resolution. In the event of a disagreement, each party shall appoint 3 community members of its choice to the Board. Nominated candidates shall serve for a term of which they are appointed. The parties shall also have the power to designate the appointed Council representatives to the Board, and may set their term on the Board, not to exceed the term of the Council on which they sit. The quorum of the Board shall be five (5).
- 6. No person shall be appointed as a Board member unless that person has been appointed by the parties in accordance with the previous paragraph, and paragraph and has received a Criminal Records Check to the satisfaction of both parties' Councils.
- 7. The Board shall elect a Chairperson (Chair) and Vice-Chairperson from among its members at the first meeting of the Board each calendar year. The Chair shall preside at all meetings of the Board and be charged with the general administration of the business and affairs of the Board. The minutes of that meeting shall identify the persons elected to each of the identified positions.
- 8. The Board shall hold an Annual General Meeting at the call of the Chair, with due prior notice to both parties
- The Board shall operate under the <u>Township of Mulmur's policies and procedures</u> <u>Procedural By law of Mulmur.</u>
- Insurance shall be provided through Mulmur's insurance provider and the cost will be billed to the Board.
- 11. A staff member from Melancthon shall act as the Secretary of the Board at no cost.

GB#7.3.4 OCT 252021

- 12. The Treasurer of Mulmur shall act as the Treasurer of the Board at no cost for his or her time. The Treasurer shall keep full and accurate books and records of all transactions of the Board. The Treasurer shall render to the Board at the meetings thereof, or whenever required, an account of all transactions and of the financial position of the Board. The Treasurer shall pay only such items as are approved by the Board.
- 13. It shall be the policy of the Board that the current year's operating surplus or deficit be allocated to the followings year's budget over and above a \$40,000 operating reserve maintained for eash flow purposes.
- Each Township shall contribute \$20,000 on January 1, 2018, to create an operating reserve for the Board to utilize for cash flow purposes.
- Commencing 2018, levies shall be paid on February 1<sup>st</sup>, May 1<sup>st</sup>, August 1<sup>st</sup> and October 1<sup>st</sup> of each year.
- 16. The Board will maintain a recreational capital reserve account to hold any unused capital contributions each year. This reserve will be used to absorb the impact of large purchases and/or unforeseen emergency capital requirements as approved by the Board. A report on the balance of the reserves shall be provided on an annual basis or as requested by the parties.
- The Board shall develop other organization structure and procedural rules as may be thought desirable.
- The <u>Township of Mulmur Board</u> shall have responsibility and authority <u>over the human</u> resources and staffing.
- 18. The Board shall be, including employment contracts, for staff for both the responsible for the development of standard operating procedures and facilities and policies for facility operations and programs as required for approval by each Township.

18.

- Subject to statutory restrictions and those set out in this agreement. The Board may shall
  develop policies, rules, and recommend annual user fee changes schedules to be approved
  by each Township.
- 20. The Board shall prepare the estimate of the Board's net financial requirements for the year ("Budget"). There shall be no deficit budgeting. The Board shall work co-operatively and equitably with the parties to the Agreement to fund all operational and developmental expenses.
- 21. The Budget shall be submitted annually to each Township for approval no later than October 31<sup>st</sup>. The parties shall have the right to amend the Budget by mutual agreement prior to approval.
- Upon approval of the Budget by both parties, each party shall appropriate such monies as
  may be requisitioned by the Board from time to time not to exceed the monies identified
  in the approved Budget.
- 23. The Board shall not make or incur liability for any expenditure that is not approved as part of its Budget, and the parties shall not be liable for any expenditure that is not approved.
- 24. Regardless of the source and extent of funding, the Board must recommend to each Township, for approval, e anyell development and capital improvements not already approved in the budget.
- 24.25. The Township of Mulmur may spend monies on the NDCC facility in addition to the NDCC budget at 100% contribution at its sole discretion as required.

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25.26. The parties shall be responsible for the approved operating and capital levies expenditures and any deficit of the Board as follows:

> Mulmur 50% Melancthon 50%

- 26.27. The Board shall keep books and records, approve expenditures and issue cheques in accordance with the approved Budget.

  - a. The Board shall maintain its own separate bank account.b. All accounts to be paid shall be approved by the Board (this may occur after payment has happened in order to avoid late payment fees).
  - All cheques shall be signed by the Chair or designate and the Treasurer or designate of the Board.
  - d.c. The Board's accounts shall be audited annually by the Municipal auditor or more frequently as may be required by the Board.
  - e.d. The draft minutes of the Board shall be promptly circulated to the respective municipal
- 27.28. In the event that either Mulmur or Melancthon wishes to cease participating in the Board, they may do so by providing one (1) year written notice of termination to the other party and the Board. Any written notice given as aforesaid shall terminate this Agreement as of the 31st of December of the next calendar year.
- 28,29. The parties shall renegotiate this agreement in the event that an additional municipality or other permitted party wishes to join in this agreement and is approved by all parties to this agreement.
- 29.30. This Agreement is personal to the parties and may not be assigned.
- 30,31. The parties covenant that they are entering into this Agreement in good faith and that they shall carry out its provisions in good faith.
- 34-32. All previous agreements signed are hereby null and void.

In WITNESS WHEREOF each of the parties hereto has affixed its corporate seal attested to by the proper officers duly authorized in that behalf;

| SIGNED, SEALED AND DELIVERED in the presence of: | THE CORPORATION OF THE TOWNSHIP OF MULMUR     |
|--|---|
|  | MAYOR   |
|  | CLERK   |
|  | THE CORPORATION OF THE TOWNSHIP OF MELANCTHON |
|  | MAYOR   |

CLERK



### **MEMO**

To: Council

From: Heather Boston, Treasurer

Date: September 21, 2021

Re: NDCC Architectural/Engineering for Design

In April, both Melancthon and Mulmur Council's passed a motion to approve Option D, subject to grant availability and to move forward with an RFP to engage architectural/engineering for design.

Staff contacted Sierra Planning to discuss the next steps and they provided a detailed letter that recommended the next steps and is attached to this memo.

Their letter informed us that a full design would cost around \$225,000-\$300,000. They recommended taking the design-build route and starting off with a conceptual design which would only cost \$40,000 - \$50,000.

Therefore, we were able to follow the Township of Mulmur's procurement by-law for goods or services under \$50,000 which requires us to obtain three written quotes.

The Township's received three quotes and awarded it to the lowest quote from Dickinson & Hicks which was \$18,500.

Respectfully submitted,

Heather Boston

Heather Boston, CPA, CA, CGA, Treasurer

This memo is for information only.

OCT 25 2021



May 25, 2021

206 Laird Drive, Suite 200 Toronto, Ontario M4G 3W4 T: (416) 363 4443 F: (866) 895 5925 www.sierraplan.com

Sent via email

Ms. Darlene Munro Financial Analyst Township of Mulmur 758070 2<sup>nd</sup> Line East Mulmur, ON L9V 0G8

> RE: North Dufferin Community Centre (NDCC) Next Steps in Implementation of Option D

#### Dear Ms. Munro:

Further to your request for an outline of fees in relation to the next steps involved in implementing the proposed expansion of the NDCC, the following provides information in that regard. It is understood that the Township of Mulmur and Township of Melancthon are seeking capital grant support for the project through the recently announced Green and Inclusive Community Buildings Program.

#### IMMEDIATE NEXT STEPS - SITE ASSESSMENT

Given that this involves an expansion to an existing building (arena) as well as the demolition of the two-storey front building, it is essential that the Townships undertake necessary due diligence to confirm the engineering and construction feasibility of Option D. This includes an intrusive assessment of the building – structure, systems and materials. Work to date has included a visual inspection of the facility and review of previous reports.

Examples of additional work likely to be necessary include hazardous materials assessment and remediation plan for any impacted materials as part of the demolition; environmental assessment; regulatory compliance for ice plant, etc.

In addition, necessary geotechnical analysis will be required to appreciate the ground conditions necessary for foundation work related to the expansion. If not currently in place, a detailed topographical survey is warranted.

#### **PROJECT MANAGEMENT**

Project Management services are required in order to scope, execute and report the above services on behalf of the Townships. The costs of the necessary technical due diligence described above are at the account of the Townships. Sierra Planning and Management charges fees in addition to manage both the process of selecting



Page 2

Township of Mulmur May 25, 2021

consultants, describing scope of services, maintaining schedules and ensuring that reports are provided and interpreted.

Project Management services also then extend to the design and project delivery stages wherein Sierra Planning and Management would prepare Requests for Proposals (RFP) to select a prime architectural consultant or undertake and RFP for a design-build contractor. In the case of a design-build arrangement, it will be necessary to develop design specifications prior to creating an RFP to which contractors respond.

#### **CHOICE OF DESIGN AND DELIVERY**

#### Design-Build

Addressing firstly a design-build contract as that may be the more readily appropriate approach assuming that the renovation is relatively straightforward, this involves developing design specifications.

With the feasibility study complete, Schematic / Concept Design would include the finalization of project requirements, precedent research and final confirmation of the functional space program. The analysis will include zoning and building code issues that may affect the development of the project. With respect to the space program, the project management team including the project manager, an architect (in our case WGD Architects) and the Townships then establish the specific size, location, and relationships between all the spaces that are approved to be included in the expansion. Room finishes will be described as will mechanical, structural and electrical requirements in an outline specification form suitable for a Design-Build tender. Building elevations will be prepared indicating expected materiality and overall massing.

The cost of this design work could be in the order of \$40,000 to \$50,000. The balance of design work is undertaken by the design-build team.

This material forms part of an RFP for design-build services.

An example of contract provisions for design-build can be found here: https://www.ccdc.org/document/ccdc14/

#### **Traditional Design-Bid-Build**

A more traditional approach is for an architect (referred to as the prime consultant) to be employed by the Townships to design the building project, issue construction tender-ready documents, confirm capital costs (Class C, Class B and Class A costs at the time of construction tender) and work with the townships to award construction contracts to a general contractor.

In this approach, design services would involve a significant contract with an architect (prime consultant) in which design develops from concept (current feasibility study) to Schematic Design (including Class C costs), Design Development (Class B costs) and Construction Documents (Class A costs). Services include management of the construction bidding process, followed by construction contract administration. In this circumstance, the



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work of the prime consultant negates some of the need for a project manager, unless the townships require an outside resource to help manage their workload and relationship with the architect and the project as a whole.

Details of each stage are listed below:

In Design Development the architect and owner will work together to select materials including interior finishes and products such as windows, doors, fixtures, appliances, etc. The architect will revise the drawings with more specificity and detail than in Schematic Design. Engineering will commence on the structure, plumbing, electrical, heating / ventilation systems, energy analysis, and any other project specific system. At the end of Design Development, a good deal of product selection and system design would be progressing. This phase concludes when the interior and exterior design of the building is locked in by the owner and the architect.

The Construction Document Phase follows. In the Construction Document Phase, the architect and engineers finalize all the technical design and engineering. Multiple sets of drawings will be produced suitable for Building Official approvals, and ultimately for tender and construction purposes. A Class 'B' and 'A' costing will be required, as will Construction Documents for site engineering and landscape design.

**Bidding / Tender** will follow, with the architect assisting the owner in selecting a list of qualified bidders. The architect will answer all questions during a tender period. Upon closing the architect will provide a recommendation to the owner.

Upon award, the architect will begin Contract Administration services, which will include regular site review and reporting, management of contractual matters such as site instructions, change orders, and payment certification.

At the end of the project the architect will perform fundamental commissioning and receive from the contractor as built drawings and manuals.

The standard contract provided by the Ontario Association of Architects utilizes a percentage of construction cost approach to defining fees. The standard contract is available here: <u>OAA Contract</u>

For Option D as presently costed, this could likely be in the \$225,000 - \$300,000 range in fees. Accordingly, this approach necessitates that capital funding is in place before a full commitment to design is made.

#### **Managing Risk**

Please refer to the explanation of different methods of design and construction at the rear of this letter. The choice of method should hinge on the degree to which uncertainty in both scope of work and pricing needs to be factored into the project. Where a project is a complicated as with a demolition, renovation, retrofit project, there are risks to process, timing and costs.

Mitigation of this risk can be achieved through various ways including the adoption of a more involved and collaborative relationship between the municipal team and the selected contractor. Examples of this approach include a) the construction management approach which often works well with the traditional design approach





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and b) Integrated Project Delivery which is sometimes an evolution of a design-build contract into a more collaborative arrangement including the municipality, architect, any project manager and the general contractor.

#### PROJECT MANAGER

A project manager is necessary to advance the project to the point of selecting the method of delivery – either via a traditional design-bid-build approach or a design-build approach. This means managing the next steps in due diligence and executing the RFP process to develop the terms of reference, RFPs and assist the township in making proponent selections.

In terms of a project management budget, we would recommend an allocation of \$60,000 (approx. 240 hours) for project management to manage the next stage due diligence, RFP preparation and selection of either prime consultant (architect) or design-build group.

Due diligence studies would need to be further scoped to develop an estimate of fees, but we would suggest an allocation of \$100,000 to cover this range of services as outlined: environmental, survey, geotechnical; building condition assessment.

If a design-build approach is ultimately used, add another \$40,000 to \$50,000 for design specifications work.

If the Townships choose to engage an architect for full design services rather than a design-build approach, the townships could hire an architect to manage everything as prime consultant with the necessary cost additions for those due diligence items that architects will be prepared to manage, factored in.

The choice of approach can be expected to be informed by the outcomes of the next stage due diligence.

Yours sincerely,

SIERRA PLANNING AND MANAGEMENT

Jonathan Hack, MA, CMC, MCIP, RPP, PLE

Director

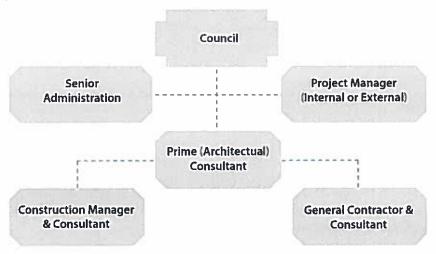
#### PROJECT DELIVERY MECHANISMS COMPARED

#### The Traditional Public Procurement Approach

Under the traditional approach, the public sector owner of the facility separates out the components of project design, construction, and delivery, through one or more design development contracts, and a series of construction tenders, managed by a project manager contracted by the municipality.

With respect to the process to design and delivery of the facility under the Traditional Public Procurement approach, this is most appropriately one of two traditional approaches: 1) Construction Management Contract or a Stipulated Sum General Contract. There are other variants of these approaches that involve Cost-plus contracts, guaranteed maximum price contracts and other more integrative project delivery models (IPDs).

The following illustrates, in general terms, the reporting relationship for the abovementioned construction approaches – Construction Management Contract and Stipulated Sum General Contract.



#### **Construction Management Approach**

Construction Management is a collaborative relationship in which the qualifications of the Construction Management firm (often these firms are part and parcel of broader construction firms) are of critical importance. Significant reliance is placed on the Construction Management firm to bring the project in on schedule and budget.

A Construction Management contract can help overcome the inherent price uncertainty created by complicated sites or projects, especially detailed renovation projects, by establishing a maximum upset price (which will factor in contingencies to mitigate the degree of uncertainty in setting the maximum price).

#### Stipulated Sum Approach (General Contractor)

If this is the chosen approach it is characterized in the following way:

• The contract is between the Owner and Contractor;

- The Prime Consultant is retained by the Owner (as described above) and creates the detailed, construction tender-ready design plans;
- The Prime Consultant then acts as an impartial, fair mediator of the construction contract between the Owner and the Contractor during the construction period.

This approach is based on established plans and budgets and does not, inherently, factor in uncertainty in the process. Necessary changes are taken on board through change orders. This is typically a model for projects which have less inherent uncertainty in pricing and scope.

#### Design-Build Options

Design-Build services comprise a turnkey design and development option. As such they are particularly useful for simpler projects and are based on a guaranteed maximum price. Where there is a greater degree of complexity or uncertainty, such as in a renovation, a design-build project can involve a greater degree of collaboration in design planning between the owner and the constructor, also referred to as Integrated Project Delivery. It represents an alternative to the construction management approach under the traditional public procurement method.

#### **Donna Funston**

From:

Tracey Atkinson <tatkinson@mulmur.ca>

Sent:

Thursday, October 7, 2021 9:06 AM

To:

Donna Funston

Subject:

FW: Council Decisions

#### Hi Donna,

Please provide a copy of Mulmur's motion to defer and the NDCC track changes agreement in the next package. Thank you in advance.

#### NDCC Auditor Identified Risks and Joint Recreation Agreement

Heather Boston, Treasurer presented the changes to the Joint Recreation Agreement. Discussion ensued regarding liability, human resources and the possible use of 360 staff reviews.

The NDCC Board received the draft agreement at their meeting held on September 29, 2021 but did not discuss it. Discussion ensued regarding deferring the signing of the agreement to provide the NDCC Board another opportunity to review the changes.

#### Moved by Clark and Seconded by Hawkins

THAT Council receive the report titled NDCC Auditor Identified Risks and Joint Recreation Agreement;

AND THAT council support the draft amended agreement as presented;

AND FURTHER THAT Council defer passing the bylaw approving entering into a joint recreation agreement until the next Council meeting.

This message (including attachments, if any) is intended to be confidential and solely for the addressee. If you received this e-mail in error, please delete it and advise me immediately. E-mail transmission cannot be guaranteed to be secure or error-free and the sender does not accept liability for errors or omissions.

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